

**Linda J. Bilmes**  
**Curriculum Vitae**

**HARVARD UNIVERSITY, Cambridge MA**

**Daniel Patrick Moynihan Senior Lecturer in Public Policy**

**6/02- present**

*Full-time faculty member, teaching budget, public finance and public policy courses.*

- Teach graduate students in Masters in Public Policy and Masters of Public Administration program.
- Faculty Director, Greater Boston Applied Finance Lab and Bloomberg Cities Field Lab.
- Teach Executive programs on public finance for US and international government officials.
- Teach annual training workshops for newly elected Mayors and Members of Congress.
- Courses: MLD-411 "Introduction to Budgeting and Financial Management"; MLD-412, "Advanced Applied Budgeting, Operations and Financial Management"; RAR-680 "Financing of Reparations and Restorative Justice".
- Teaching awards: 2020, 2019, 2018, 2016, 2014, 2013, 2012, 2010, 2005.

**GOVERNMENT SERVICE**

- U.S. Representative (Member) of the United Nations Committee of Experts on Public Administration (2017 – current). Appointed by the UN Secretary General.
- Assistant Secretary for Administration, Management and Budget and CFO, U.S. Department of Commerce (1999-2001) Appointed by the President Bill Clinton and confirmed (twice) by the US Senate. Previously served as Deputy Assistant Secretary for Administration (1997-1998)
- U.S. National Parks System Advisory Board (2011-2017). Appointed by US Secretary of Interior.
- U.S. Advisory Committee on Veterans Employment, Training and Employer Outreach (2011-2014). Appointed by US Secretary of Labor.
- Inter-American Development Bank, Commission to evaluate the Inter-American Investment Corporation (1992-94). Appointed by US Secretary of Treasury.

**BOSTON CONSULTING GROUP, London, Madrid, Moscow**

**1987-1996**

**Management Consultant, Principal**

- Managed over 30 public and private sector financial restructuring projects
- Worked in five continents, including extensive work in Eastern Europe, Russia, South America.
- Management consultant at Bain & Company (London and Dublin) from 1986-1987.

***Selected Publications***

**BOOKS**

- ***Valuing U.S. National Parks and Programs: America's Best Investment*** (with John Loomis) Routledge, 2019.
- ***The People Factor: Strengthening America by Investing in Public Service*** (with W. Scott Gould), Brookings, 2009. Brookings best seller in 2009, 2010.
- ***The Three Trillion Dollar War: The True Cost of the Iraq Conflict*** (with Joseph E. Stiglitz, Norton, 2008). *New York Times* best-seller translated into 22 languages. Rated "Best Books of 2008" by *The Economist* and Bloomberg.
- ***Gebt uns Das Risiko zuruck, (Give us Back the Risk)*** with Konrad Wetzker and Peter Struven, (Carl Hanser Verlag, (1998) Best Business Book Award, Germany.

## **BOOK CHAPTERS**

- Tim Marlowe, Linda J. Bilmes and John Loomis. "Valuing Education and Learning in the US National Parks." in *America's Largest Classrooms: What We Learn From Our National Parks*. Ed. Jessica Thompson et al., University of California Press, April 2020. <https://www.ucpress.edu/book/9780520340640/americas-largest-classroom>.
- Linda J. Bilmes. "The Fiscal Opacity Cycle: How America Hid the Costs of the Wars in Iraq and Afghanistan." in *Toward A Just Society: Joseph Stiglitz and Twenty-First Century Economics*, Ed. Martin Guzman. Columbia University Press, September 2018.
- Linda J. Bilmes and Jeffrey Neal. "Public Employees as a Strategic Resource". in *Global Encyclopedia of Public Administration, Public Policy, and Governance*. Springer, 2018.
- Joseph E. Stiglitz and Linda J. Bilmes, "Estimating the costs of war: Methodological issues, with applications to Iraq and Afghanistan" in the *Oxford Handbook of the Economics of Peace and Conflict*. Eds. Michelle Garfinkel and Stergios Skaperdas, Oxford University Press: Oxford, 2011.
- Bilmes, Linda and Joseph Stiglitz, "**The Long-term Costs of Conflict: The Case of the Iraq War**", in the *Elgar Handbook on the Economics of Conflict*. Eds. Derek Braddon, and Keith Hartley. (April 2011, Edward Elgar Publishers)
- Bilmes, Linda and Joseph Stiglitz. "**Hidden Wounds and Accounting Tricks: Disguising the True Costs**" in *Lessons From Iraq: Avoiding the Next War*. Eds. Miriam Pemberton and William D. Hartung. Penguin Publishers, 2008.
- Bilmes, Linda and Jeffrey R. Neal. "**The People Factor: Human Resources Reform in Government**" in *For the People: Can We Fix Public Service?* Eds. John D. Donahue and Joseph S. Nye, Jr. Brookings, 2003.
- Bilmes, Linda. "**Scoring Goals for People and Company**" in *Mastering People Management: Your Guide to Becoming a Master of People Management*. Ed. James Pickford. FT Prentice Hall, 2001.

## **ACADEMIC PAPERS (selected)**

- Marcus Peacock, Donald Bathurst, Linda Bilmes, Sheila Burke and Margaret Sherry. *Assessment of the National Park Service Museum Collections Storage Management*. National Academy of Public Administration, November 2020.
- Bilmes, Linda J. "[Rethinking U.S. National Security after COVID19](#)." Peace Economics, Peace Science and Public Policy, 16 September 2020. 20200055, eISSN 1554-8597, ISSN 1079-2457, DOI: <https://doi.org/10.1515/peps-2020-0055>
- Ott, Katarina, Nemej, Juraj, Bilmes, Linda, Duarte, Cristina, Bissat, Lamia Moubayed and Bouckaert, Geert. *Emerging Issues in Public Financial Management and Budgeting for the Sustainable Development Goals*. <https://undocs.org/en/e/c.16/2020/6>. Committee of Experts on Public Administration, United Nations Economic and Social Council, 8 January 2020.

- Olson, Stevie, Phil Berkaw, Lucien Charland, Elizabeth Patton, and Linda J. Bilmes. "The \$64 Billion Massachusetts Vehicle Economy." HKS Faculty Research Working Paper Series RWP19-038, December 2019.
- Cristina Duarte, Linda Bilmes and Juraj Nemec, Strengthening fiscal management at the national and subnational levels. <https://undocs.org/en/e/c.16/2019/6>. CEPA, United Nations Economic and Social Council, 24 January 2019.
- White, Laura, Jean-Louis Rochet, Pete Mathias, Kate O’Gorman, and Linda J. Bilmes. "Connecting the Northeast: A Cost Estimate for the North South Rail Link." HKS Faculty Research Working Paper Series RWP17-032, August 2017.
- Haefele, M., Loomis, John, Bilmes, Linda J. "Total Economic Valuation of US National Park Service Estimated to be \$92 Billion: Implications for Policy. December 2017 issue: *George Wright Forum*, Vol. 33, No. 3, 2016
- duPont Carolyn M., and Bilmes, Linda J. "Green Bonds and Land Conservation: A New Investment Landscape?". Stanford Social Innovation Review. December 2, 2016.
- Haefele, Michelle., Loomis, John., Bilmes, Linda J. "Total Economic Valuation of the National Park Service Lands and Programs: Results of a Survey of the American Public. Faculty Research Working Paper Series - RWP16-024 June 2016
- Bilmes, Linda J. "Support Economic Valuation." In *2016 National Park System Advisory Board Report*. National Parks Service, 2016.
- Nash, Jennifer and Bilmes, Linda J. "Engaged Scholarship: Perspectives from Outside the University" SLATE, HKS Working Paper Series.
- duPont, Carolyn M., Levitt, James N., Bilmes, Linda J. "Green Bonds and Land Conservation: The Evolution of a New Financing Tool." HKS Faculty Research Working Paper Series RWP 15-072, December 2015.
- Banasiak, Adam, Bilmes, Linda J, and Loomis, John. "Carbon Sequestration in the U.S. National Parks: A Value Beyond Visitation." HKS Faculty Research Working Paper Series RWP15-007, February 2015/Social Science Research Network
- Bilmes, Linda J. "The financial legacy of Afghanistan and Iraq: How wartime spending decisions will constrain future U.S. national security budgets." *The Economics of Peace and Security Journal*, Vol. 9, No 1 (2014)
- Bilmes, Linda J. The Financial Legacy of Iraq and Afghanistan. Harvard Kennedy School Working Paper Series RWP13-006, March 2013, <https://research.hks.harvard.edu/publications/workingpapers/citation.asp...>
- Bilmes, Linda J., and Michael Intrilligator. "How Many Wars is the U.S. Fighting Today?" In *Peace Economics, Peace Science and Public Policy* Volume 19, Issue 1, Pages 8–16. May 2013.

- Linda J. Bilmes. "The Financial Legacy of Iraq and Afghanistan: How Wartime Spending Decisions Will Constrain Future National Security Budgets." *HKS Faculty Research Working Paper Series RWP13-006*, March 2013.
- Linda J. Bilmes. *Federalist* Nos. 67–77 "How Would Publius Envision the Civil Service Today?" *Public Administration Review*, 71: s98–s104. doi: 10.1111/j.1540-6210.2011.02468.x <http://onlinelibrary.wiley.com/doi/10.1111/j.1540-6210.2011.02468.x/full>
- Linda J. Bilmes. "Highlights from "The People Factor: Strengthening America by Investing in Public Service" in the ESADE (Institute of Public Governance & Management) Journal, October 31, 2011.
- "Current and Future Costs of Caring for Veterans of the Iraq and Afghanistan Wars", in Brown University, Watson Institute for International Studies. Project on "Costs of War". June 2011. <http://costsofwar.org/article/caring-us-veterans>
- Bilmes, Linda. "The Fiscal Crisis in State Government – And What Should be Done About It", (Published by the New America Foundation, June 2010)
- Bilmes, Linda "Soldiers Returning From Iraq and Afghanistan: The Long-term Costs of Providing Veterans Medical Care and Disability Benefits." KSG Faculty Research Working Paper Series RWP07-001, January 2007. (Presented at the ASSA meeting, 2007)
- Bilmes, Linda, and Joseph E. Stiglitz. "The Economic Costs of The IRAQ WAR: An Appraisal Three Years after the Beginning of The Conflict." *NBER Working Paper* 12054 (2006)
- Bilmes, Linda "Activity Based Budgeting for Massachusetts" Rappaport Institute White Paper (2006)

#### **CONGRESSIONAL TESTIMONY:**

- November 8, 2017- Congressional testimony on Post-9/11 war costs- "The Credit Card Wars: Post-9/11 War Funding Policy in Historical Perspective" (U.S. Senate Roundtable).
- July 10, 2013: Testimony on the "Budget for All" Resolutions S. 1750 and H. 3211 Massachusetts State Legislature.
- September 30, 2010 – Testimony before the US House of Representatives Veterans Affairs Committee <http://veterans.house.gov/hearings/hearing.aspx?newsid=632>
- February 13, 2008 - Testimony before the US House of Representatives Veterans Affairs Committee - Subcommittee on Disability Assistance and Memorial Affairs
- October 24, 2007 - Testimony before the US House of Representatives Committee on the Budget - "The Growing Budgetary Costs of the Iraq War"
- May 23, 2007 - Testimony before the US House of Representatives - Veterans Affairs Committee - VA Claims Roundtable Hearing
- March 13, 2007 - Testimony before the US House of Representatives - Veterans Affairs Committee - Subcommittee on Disability Assistance and Memorial Affairs
- October 5, 2005 - Testimony with W. Scott Gould before the US House of Representatives - Committee on Government Reform - Subcommittee on the Federal Workforce and Agency Organization

## SELECTED ARTICLES

### 2020

- Bilmes, Linda. Interview, The Impact of the Great American Outdoors Act, <https://news.harvard.edu/gazette/story/2020/07/the-likely-impact-of-great-american-outdoors-act/> *Harvard Gazette*, July 27, 2020. Bilmes, Linda J.
- Bilmes, Linda J. "A Perfect Fiscal Storm of Revenue Shortfalls for Cities and Towns" *Boston Globe*. June 25, 2020
- Bilmes, Linda J. "The Rainy Day Is Here" *Harvard Faculty Short Papers*. June 24, 2020
- Bilmes, Linda. "The importance of subnational governments" United Nations Department of Economic and Social Affairs Public Institutions, Committee of Experts on Public Administration. June 23, 2020
- Bilmes, Linda J. "Dissecting coronavirus economic impact and recovery options" *Harvard Kennedy School News*. May 7, 2020
- Bilmes, Linda J. "The Trump administration has made the US less ready for infectious disease outbreaks like coronavirus" *The Conversation*. February 3, 2020

### 2019

- Bilmes, Linda J., and Loomis, John B. "Our national parks are in crisis. Trump's solution is absurd" *Los Angeles Times*. December 2, 2019
- Bilmes, Linda J., Monge, Fernando., and de Jong, Jorrit. "Can policymakers repeat Bilbao's success?" *Apolitical*. August 7, 2019
- Bilmes, Linda J. "Roundtable on Taxing Wars: The American Way of War Finance and the Decline of American Democracy" *International Security Studies Forum*. August 2019
- Bilmes, Linda J., Crawford, Neta., and Zielinski, Rosella Capella. "War with Iran will cost more than the Iraq and Afghanistan wars" *Boston Globe*. June 24, 2019
- Bilmes, Linda J., and Gould, W. Scott. "The Ripple Effects of the U.S. Government Shutdown." *Barron's*. January 22, 2019
- Bilmes, Linda J. "To avoid government shutdowns, fix the budget process" *Boston Globe*. January 7, 2019

### 2018

- Bilmes, Linda J. "The cataclysmic cost of Trump's 'war on oceans'" *Boston Globe*. July 26, 2018
- Bilmes, Linda J. "Trump is breaking the environment beyond repair." *Boston Globe*. February 20, 2018
- Bilmes, Linda J. "Congress' budget dysfunction is more than 4 decades in the making." *The Conversation*. February 9, 2018

### 2017

- Bilmes, Linda J. "On Veteran's Day, let's honor the promises we've made to veterans". *Boston Globe*. March 2, 2017
- Bilmes, Linda J. The bill for America's Longest War is still unpaid. <http://www.thefiscaltimes.com/2017/05/29/How-Will-We-Pay-6-Trillion-Bill-Wars-Iraq-and-Afghanistan> *The Fiscal Times*, May 27, 2017
- Bilmes, Linda J. "Trump's proposed defense splurge flunks basic math". *Boston Globe*. March 2, 2017

### 2016

- Bilmes, Linda J. "The \$5 trillion wars". *Boston Globe*. October 17, 2016
- Bilmes, Linda J., and Shafroth, William. "A Centennial--And Uncertain Future--For America's National Parks". *Cognoscenti*, WBUR National Public Radio. August 11, 2016
- Bilmes, Linda J. "Invest in America's Parks" *Boston Globe*. July 13, 2016

- [Bilmes, Linda J. "Americans think national parks are worth US\\$92 billion, but we don't fund them accordingly" The Conversation. July 10, 2016](#)
- [Bilmes, Linda J. "Congress Should Hold Hearings on Obama's Budget" Boston Globe. March 4, 2016](#)
- [Bilmes, Linda J. "A Trust Fund for Veterans" Democracy: A Journal of Ideas, Winter 2016 \(39\), January 6, 2016](#)

## 2015

- [Bilmes, Linda J. "Uproar over Hilary Clinton's e-mails misses the point". Boston Globe. September 9, 2015](#)
- [Bilmes, Linda J. "What are we willing to sacrifice in war on ISIS?" Boston Globe. March 11, 2015](#)

## 2014

- [Bilmes, Linda J. "Boots on the Budget: Personnel costs need to be part of the equation for military cuts." \*The Boston Globe\*. March 22, 2014.](#)
- [Bilmes, Linda J. "Reforming the Budget: Four Steps to Restore Fiscal Discipline." \*Brookings\*. February 5, 2014.](#)
- [Bilmes, Linda J. "U.N. Funding is a Small Price for Peace." \*The Boston Globe\*. January 25, 2014.](#)

## 2013

- [Bilmes, Linda J. "Pentagon a ripe target for cuts." \*The Boston Globe\*. July 31, 2013.](#)
- [Bilmes, Linda J. "Hurling itself off successive cliffs, Congress shows dysfunction." \*The Boston Globe\*. February 22, 2013.](#)
- [Stiglitz, Joseph and Linda J. Bilmes. "There Will Be No Peace Dividend After Afghanistan." \*Financial Times\*, January 24, 2013.](#)
- [Bilmes, Linda J. and William Daley. "With HealthCare.gov, the government's bad management skills are showing again." \*The Washington Post\*. November 7, 2013.](#)
- [Bilmes, Linda J. "As the Shutdown Turns: It's Time to Stop the Budgetary Soap Opera." \*Cognoscenti, WBUR National Public Radio\*. October 10, 2013.](#)
- [Bilmes, Linda J. "Giving Margaret Thatcher The Feminist Cred She Deserved - And Would Have Hated." \*Cognoscenti, WBUR National Public Radio\*, April 17, 2013.](#)
- [Bilmes, Linda J. "No day at the National Parks." \*The Boston Globe\*. October 4, 2013.](#)
- [Bilmes, Linda J. "The Cost of Striking Syria: 4 Lessons from Iraq and Afghanistan." \*Cognoscenti, WBUR National Public Radio\*, September 6, 2013.](#)

## 2012

- [Bilmes, Linda J. "Three Ways to Avoid Future 'Fiscal Cliffs', " \*Cognoscenti WBUR National Public Radio\*, November 26, 2012.](#)
- [Bilmes, Linda J. "The battle for veterans' votes," \*Los Angeles Times\*, October 19, 2012.](#)
- [Bilmes, Linda J. "The Truth Behind The Ryan Budget," \*WBUR National Public Radio\*, September 19, 2012.](#)
- [Bilmes, Linda J. "Don't Perpetuate a 'Culture of Endless Money'" \*New York Times\*, September 10, 2012.](#)
- [Bilmes, Linda J. "Afghanistan is missing from the campaign." \*The Boston Globe\*, July 15, 2012.](#)
- [Bilmes, Linda J. and Shelby Chodos, "Where the New Deal meets Reaganomics." \*The Washington Post\*, July 1, 2012.](#)
- [Bilmes, Linda J. "And now, battles with hardly any rules." \*The Boston Globe\*, February 5, 2012.](#)

## 2011

- [Bilmes, Linda J. "What Government Can Learn from Business", \*Harvard Business Review\*, August 2011](#)
- [Bilmes, Linda J. "What have we learned from Iraq?" \*The Boston Globe\*, December 7, 2011.](#)

- Bilmes, Linda J. "America's Costly War Machine." *Los Angeles Times*, September 18, 2011.
- Bilmes, Linda J. "Costly Inheritance: How to tackle the triple root of US debt that has been passed to us." *The Boston Globe*, April 27, 2011.
- *On Point* with Tom Ashbrook. ""GAO: Duplications, Waste Cost Taxpayers." March 3, 2011.

## 2010

- Stiglitz, Joseph E. and Bilmes, Linda J., "The true cost of the Iraq war: \$3 trillion and beyond", *Washington Post*, Sunday, September 5, 2010
- Bilmes, Linda J. "Iraq war winds down, but costs soar", *San Francisco Chronicle*, August 15, 2010
- Bilmes, Linda and Max Stier, "Freeze on federal jobs won't reduce spending", *Boston Globe*, February 10, 2010

## 2009

- Bilmes, Linda J. and Rosemarie Day. "The Cost of Not Enacting Health Care Reform." *Boston Globe*, November 7, 2009.
- Bilmes, Linda and W. Scott Gould. "Investing in the People Who Make Government Work" *Federal Manager Magazine*, Summer 2009
- Bilmes, Linda J. and Joseph Stiglitz. "The U.S. in Iraq: An Economics Lesson." *Los Angeles Times*, July 2, 2009.
- Bilmes, Linda J. "Help Wanted in Public Service." *Boston Globe*, April 15, 2009.
- Bilmes, Linda and Joseph Stiglitz. "The \$10 Trillion Hangover: Paying the Price for Eight Years of Bush." *Harper's*, January 2009. [Cover Story]

## 2008

- Bilmes, Linda J. "As Creditors Get Edgy, US Keeps Spending." *Boston Globe*, November 9, 2008
- Bilmes, Linda and Joseph E. Stiglitz. "Is This Any Way to Rebuild Iraq?" *Los Angeles Times*, August 15 2008.
- Joseph Stiglitz and Linda Bilmes. "The \$3 Trillion War." *Vanity Fair*, April 2008.
- Bilmes, Linda J. "Iraq's 100 Year Mortgage." *Foreign Policy*, April 2008.
- J. E. Stiglitz and Linda Bilmes. "There is no such thing as a war for free." *The Chicago Tribune*, March 20, 2008.
- Bilmes, Linda J. "The Cost of War." *The Harvard Crimson*, March 19, 2008.
- Bilmes, Linda J. and Joseph Stiglitz. "The high cost of fighting a losing battle." *Financial Times*, March 19, 2008.
- Bilmes, Linda J. in *Los Angeles Times*: "War's price tag." March 16, 2008.
- Bilmes, Linda J. "Another year, another \$300 billion." *Boston Globe*, March 16, 2008.
- Bilmes, Linda J. and Joseph Stiglitz. "The Iraq War Will Cost Us \$3 Trillion, and Much More." *Washington Post*, March 9, 2008.
- Joseph Stiglitz and Linda Bilmes. "The Three Trillion Dollar War", *The Times of London*, February 23, 2008

## 2006-2007

- Bilmes, Linda. "Soldiers trapped in limbo." *The Boston Globe*, March 21, 2007.
- Bilmes, Linda. "The battle of Iraq's wounded." *Los Angeles Times*, January 5, 2007.
- Bilmes, Linda and Joe Stiglitz. "War's Stunning Price Tag." *Los Angeles Times*, January 17, 2006
- Bilmes, Linda and W. Scott Gould. "New Book Looks at What College Students are Thinking about Government Jobs." *Federal Manager Magazine*, April 2006.

- Bilmes, Linda "Ask This: Total economic cost of the war in Iraq: One to two trillion dollars." *Nieman Watchdog*, September 2006.
- Bilmes, Linda and Joseph Stiglitz, "The Economic Cost of Iraq War." *Milken Institute Journal of Economics*, 4th Qtr, October 2006.

## 2005

- Bilmes, Linda. "Disasters and the Deficit." *Atlantic Monthly*, December 2005.
- Bilmes, Linda, and W. Scott Gould. "Getting the Federal Workers We Need." *Washington Post*, August 31, 2005.
- Bilmes, Linda. "Uncle Sam Really Wants Usted." *Los Angeles Times*, August 21, 2005.
- Bilmes, Linda. "The Trillion-Dollar War." *New York Times*, August 20, 2005.
- Bilmes, Linda. "A Budget in Bush's Own Image." *Financial Times*, February 8, 2005.

## **Harvard ACADEMIC TEACHING CASES:**

- The "*Bilbao Effect*" The Collaborative Architecture that Powered Bilbao's Urban Revival (and Teaching Note) (2020)
- *Walter Reed National Military Medical Center (A):* Vice Admiral John Mateczun and JTF Cap Med
- *Walter Reed National Military Medical Center (A):* VADM John Mateczun and JTF Cap Med Teaching Note
- *Walter Reed National Military Medical Center (B):* Integrating Army and Navy Cultures at the New Walter Reed
- *Walter Reed National Military Medical Center (B):* Integrating Army and Navy Cultures at the New Walter Reed Teaching Note
- *Walter Reed National Military Medical Center (Epilogue):* JTF Cap Med: Three Years Later
- *Walter Reed National Military Medical Center (Video Supplement, nominated for a Palm D'Or, Chagrin Film Festival)*
- The Toliza Museum of Art (and teaching note)
- Kalamazoo Zoo (and teaching note)
- *Municipal Decentralization in Buenos Aires: Creating the Municipality of Hurlingham (and Sequel) Teaching Note*
- *City of Somerville: Using Activity-Based Budgeting to Improve Performance in the Somerville Traffic Unit (and teaching note)*
- *The Bartlett School of Management Revisited (and Teaching Note)*
- "*Betty Lou's Budget A and B*", Excel Financial Spreadsheet and Budget Modeling, Pivot tables (HKS 2010)
- "*The Kalamazoo Zoo*", Variance Analysis
- "*The St. Xavier Healing Touch Hospital*" (Activity-Based Costing, Variance, Capital Budgeting, Accounting) (HBS and HKS, 2008)

## **Films**

- No End in Sight (Appeared in Cast). Winner of the 2007 Sundance Special Jury Prize, nominated for 2008 Academy Award (Documentary category)
- Rethink Afghanistan (Part 3): The Cost of War. Brave New Films Foundation, 2009.



## SELECTED LECTURES (needs updating 2013-2020)

- Volcker Institute, Special Briefing on Fiscal and Operation Priorities for Cities in the COVID Crisis Era, Panel Speaker. September 10, 2020.
- United Nations Third Local and Regional Governments Forum on the 2030 Agenda. Speaker, "Multilevel Territorial Governance and Sustainable Financing." July 13, 2020.
- American Political Science Association: Plenary Speaker; "Tenth Anniversary of the US War in Iraq: Power, Persuasion and Lessons of the War", August 30, 2013
- Keynote Speaker: **Carnegie Foundation for International Peace**; Topic: "The Economic Benefits of National Parks" March 13, 2013 Washington DC
- **Allied Social Sciences Association**: Presented paper on "Is War Over? The Economics of National Security after Iraq and Afghanistan; January 6, 2013, San Diego
- **Excel Venture Management Annual Meeting**: Keynote, "The U.S. Budget, the Sequester and Federal R&D Spending", Boston, MA , January 31, 2013
- **Affordable World Security Conference**: W.P. Carey Foundation and East West Institute, "The Long-Term Legacy of War", March 27, 2012; Newseum, Washington D.C.
- Keynote Speaker: **America's Summit on National Parks**; Topic: "The Economic Benefits of National Parks" January 25, 2012 Washington DC
- **Allied Social Sciences Association (ASSA)**, Presented paper on "Who Profited from the Iraq War? An Analysis of the Beneficiaries of the Iraq and Afghanistan conflicts". January 6, 2012, Chicago.
- "How Many Wars is the U.S. Fighting Today?" (with Michael Intrilligator, UCLA), Presented at the Royal Military College of Canada and Defence Management Studies, School of Policy Studies, Queen's University, November 2011
- **Stan Kimmit Lecture on Public Service**, Presidential Lecture Service, "The People Factor: Strengthening America by Investing in Public Service", University of Montana, Missoula, MT, April 5, 2010
- **Symposium on Jobs, Investment and Energy: Meeting President Obama's Challenge**. "Budgeting for Jobs and Investment: The Impact of State Spending on Job Creation", Sponsored by New America Foundation, Economists for Peace and Security and Bernard Schwartz Washington DC, March 23, 2010
- **Presentation to Prime Minister's Strategy Unit, UK Cabinet**, "*Public Service and Democracy*". London, December 7, 2009
- **Keynote to the Institute for Human Capital Innovation** "*Federal Workforce Reform and the People Factor*", , November 16, 2009, Washington DC
- **US Department of the Treasury employees** "*The People Factor: Strengthening America by Investing in Public Service*", keynote address to, June 11, 2009, Washington DC

- Panelist at **Lincoln Institute of Land Policy** Conference on The Changing Landscape of Local Public Revenues “*Own-Source Revenues at the Municipal Level*”, , June 2009
- **Harvard Kennedy School New England Alumni Association** “*US Budget and Economic Policy*”, Keynote Speaker, , May 15, 2009
- **IRMCO 48<sup>th</sup> Annual Conference** “*The People Factor*”, keynote address, , Cambridge MD, April 21, 2009
- **National Academy of Public Administration** (NAPA), Speech on “*The People Factor*” (with Scott Gould), Washington DC, April 7, 2009
- **Partnership for Public Service**, “*The People Factor*” symposium hosted by Richard Armitage, John Berry, Kurt Campbell, Richard Danzig, John Hamre, Paul Volcker, MaxStier, David Walker, April 2, 2009, Washington DC
- **Steinhardt Lecture**, “*The Cost of the Iraq and Afghanistan Wars*”, Lewis and Clark College, Portland, Oregon, March 5, 2009
- **Seminar to National Security Fellows**, Belfer Center “*The People Factor*”, , 19 October 2009
- " New Directions in Regulation" Seminar, sponsored by MR-CBG, Taubman and Rappaport Centers *The People Factor: Strengthening America by Investing in Public Service*", lecture at, April 28, 2009
- **Allied Social Sciences Association** (ASSA), Presented paper on\_“*Managing Infrastructure Investment in the Economic Stimulus Package: Lessons from Katrina, Iraq and the Big Dig*”.\_Panelist with Kenneth Arrow, William Sharpe, Michael Lind, and Lawrence Klein. January 4, 2009, San Francisco, CA
- **Women’s Donor Forum**, “*Developing a Progressive Vision for the Economy*”, Panelist with Winona LaDuke, Maya Wiley, November 4, 2008, Fairmont Copley Hotel, Boston
- **Universalist Unitarian Service Committee**, “*The Cost of the Iraq War*”, First Parish Church Cambridge, 28 October 2008
- **Harvard “Meet the Scholar” Program**, Lecture on the Cost of the Iraq War to graduate students from across the university, 27 October 2008
- **American Neurological Association Annual Meeting, Keynote address**: “*The Economic Cost of Neurological Combat Injuries*”, 22 September 2008, Salt Lake City, UT
- **The Hay Festival**, Speech (with Joseph Stiglitz) on the cost of the Iraq War and implications for the global economy, May 24, 2008, Hay-on-Wye, UK
- **American Friends Service Committee** annual meeting, Acceptance Speech at “*Speaking Truth to Power*” Awards, May 2008, Chicago
- **Center for American Progress**, speech on cost of the Iraq War, 27 March 2008, Washington DC

- **Harvard Business School “Powerful Women” conference**, “*Being a Leader- A Woman Leader*”, February 4, 2008, HBS
- **Council on Foreign Relations**, Presentation on “*The Three Trillion Dollar War*”, 3 March 2008, New York City
- **The Commonwealth Club**, Speech on “*The Three Trillion Dollar War*” (with Joseph Stiglitz), March 2008, San Francisco (also broadcast)
- **Columbia University**, panelist with Robert Hormats, Joseph Stiglitz and Bobby Muller (Vietnam Veterans of America) on the cost of war and implications for veterans, 28 February 2008, NYC
- **World Security Institute**, *Three Trillion Dollar War*, 13 February 2008, National Press Club, Washington DC
- **Allied Social Sciences Association (ASSA)**, Update on the Cost of the Iraq War, January 2008, San Francisco.
- **Physicians for Social Responsibility**, Speech on “*Medical and Disability Costs of the Iraq War: Unintended Consequences*”, May 19, 2007, Old South Church, Boston MA
- **Levy Economics Institute**, Bard College, keynote address: “*The Battle for Iraq’s Wounded*”, at conference on “War and Poverty, Peace and Prosperity”, 30 May 2007, Annandale-on-Hudson NY
- **University of California at San Francisco Medical School**, Keynote address at conference on “*The Health Effects of the Iraq War, Unintended Consequences*”, 9 May 2007, UCSF Medical School, San Francisco, CA
- **Allied Social Sciences Association (ASSA)** annual meeting, Panelist with Thomas Schelling, Winslow Wheeler, Lawrence Korb. Presented paper on “*Soldiers Returning from Iraq and Afghanistan: The Long-Term Costs of Providing Veterans Medical Care and Disability Benefits*”, January 7, 2007, New Orleans LA

## **BOARDS & AFFILIATIONS**

- National Academy of Public Administration <https://www.napawash.org/> (Fellow)
- Economists for Peace and Security <https://www.epsusa.org/> (Co-chair)
- Blavatnik School for Government, University of Oxford <https://www.bsg.ox.ac.uk/> (Adjunct Faculty)
- Brown University, Watson Institute Cost of War Project (Contributor)  
<https://watson.brown.edu/costsofwar/people/contributors/linda-j-bilmes>
- United Nations Committee of Experts on Public Administration (US Member) <https://publicadministration.un.org/en/Intergovernmental-Support/CEPA/Profiles-of-CEPA-members-2018-2021>
- Syracuse University, Institute for Veterans and Military Families <https://ivmf.syracuse.edu/about-ivmf/> (Board Member)
- Belfer Center for Science and International Affairs <https://www.belfercenter.org/> (Board Member)
- Mossavar-Rahmani Center on Business and Government <https://www.hks.harvard.edu/centers/mrcbg> (Fellow, faculty affiliate)

- Ash Center for Democratic Governance and Innovation <https://ash.harvard.edu/> (faculty affiliate)
- Taubman Center for State and Local Government <https://www.hks.harvard.edu/centers/taubman> (faculty affiliate)
- Rappaport Center for Greater Boston <https://www.hks.harvard.edu/centers/taubman/programs-research/rappaport> (faculty affiliate)
- Council on Foreign Relations, <https://www.cfr.org/> Member

### **Recent AWARDS/Honors**

- Nominated by U.S. Congress for Comptroller General of the United States (one of 3)
- “Speaking Truth to Power” 2008 Prize, American Friends Service Committee.
- Recipient: “Airborne” Flag of the United States of America, flown over 84<sup>7th</sup> Headquarters in Balad, Iraq during Operating Iraqi Freedom in honor of Linda J Bilmes;

### **RECENT GRANTS/AWARDS**

- 2019 Taubman Center for State and Local Government (\$20,000). Topic: Municipal Projects  
Harvard-Bloomberg Cities (\$250,000). Topic: City Public finance field projects
- 2018 Mossavar-Rahmani Center for Business and Government, Goodman Fund. (\$75,000). Topic: United Nations Peacekeeping Funding and Management  
Bloomberg Harvard Cities (\$250,000). Topic: Public Finance Field Projects  
Taubman Center for State and Local Government (\$20,000) Topic: Municipal Projects
- 2017 Rappaport Foundation (\$660,000/3 years). Topic: Greater Boston Advanced Field Lab
- 2016 INET (Institute for New Economic Thinking), \$47,000. Topic: Post 9/11 war financing
- 2014 Turner Foundation \$95,000. Topic: National Parks  
Rappaport Institute for Greater Boston \$15,000. Topic: municipal projects
- 2013 Stephen D. Bechtel Jr. Foundation \$300,000. Topic: National Parks  
Adler Family Foundation \$6000. Topic: women veterans  
Rappaport Institute for Greater Boston \$40,000. Topic: Boston municipal projects
- 2012 US Department of Defense \$400,000. Topic: Walter Reed National Military Medical Center study  
Stephen D. Bechtel Jr. Foundation \$100,000. Topic: National Parks  
National Park Foundation \$75,000. Topic: National Parks  
Summit Foundation \$75,000. Topic: National Parks
- 2011 Center for Public Leadership \$15,000. Topic: veterans  
Rappaport Institute for Greater Boston \$60,000. Topic: Boston municipal projects  
Center for Human Capital Innovation \$20,000. Topic: Human capital studies  
Mossavar-Rahmani Center for Business and Government \$6000. Case writing

## **EDUCATION**

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**D.Phil. in Public Policy University of Oxford , (2020)**

Dissertation: *The "Ghost Budget": Explaining U.S. Budgetary Deviations During the Post-9/11 Wars*

**M.B.A Harvard Business School (1984)**

**A.B. Harvard College, Harvard University (1980)**

## **PERSONAL**

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U.S. Citizen, raised in San Mateo, California. Extensive international experience; lived and worked in UK, Spain, Mexico and Russia for 12 years, fluent Spanish. Married, three children.

